

# THIS IS THE FIRST PART OF A THREE-PART SERIES ON AI AND ETHICS

Mon, Oct 28	13:50-14:10	W-4	Workshop: Ethics and Societal Concerns
Wed, Oct 30	11:55-12:25	AI-13	A Practical Framework And Approach To Responsible AI
Wed, Oct 30	12:35-13:35	AI-14	Panel: Ethics and Social Responsibilities in Deploying AI



current



"With great power  
comes great  
responsibility"

-Uncle Ben, Spider Man

# AI ETHICS IN THE NEWS

What happens when an algorithm cuts your healthcare?

**The Verge, Mar 21, 2018**

Is your software racist?

**LI ZHOU 02/07/2018**

Don't Grade Teachers With a Bad Algorithm

**Bloomberg, May 15, 2017**

Who will you decide to kill with your self-driving car?

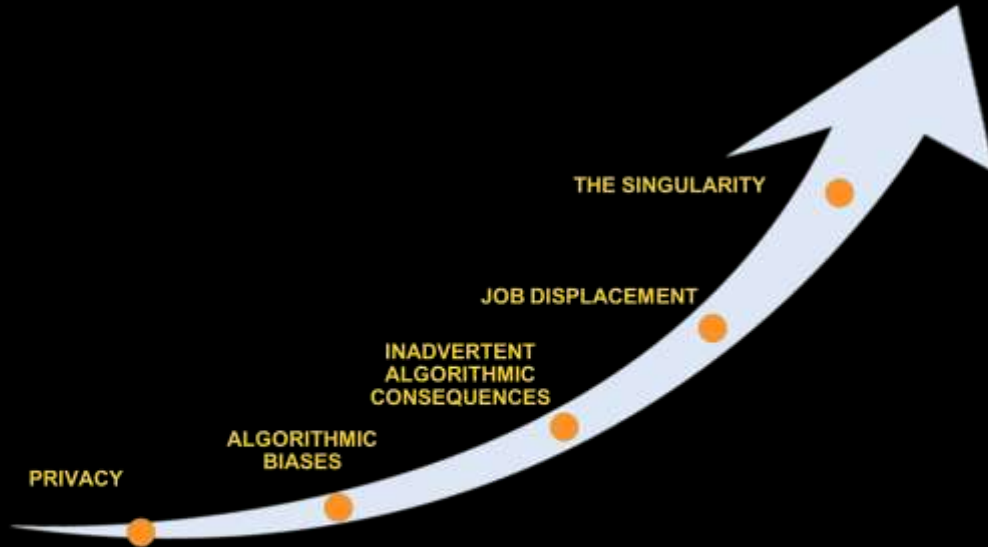
**Verge, Aug 9, 2016**

How to prevent artificial-intelligence-driven machines from taking over the world

**Market Watch, May 18, 2018**



# ISSUES AND STUDIES ON AI AND ETHICS



A directory of AI Ethics Guides can be found at : [algorithmwatch.org/en/project/ai-ethics-guidelines-global-inventory](https://algorithmwatch.org/en/project/ai-ethics-guidelines-global-inventory)

# AI IS NOT ONE THING



**Artificial  
Intelligence**

*Today's AI = ML*

**Machine  
Learning**

**Search &  
Optimization**

**Natural  
Language  
Processing**

**Knowledge  
Representation**

**Expert  
Systems**

**Information  
Retrieval**

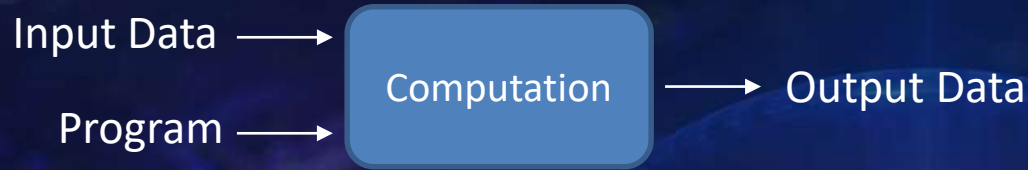
**Machine  
Vision**

**Robotics**



# TRADITIONAL PROGRAMMING VS. MACHINE LEARNING

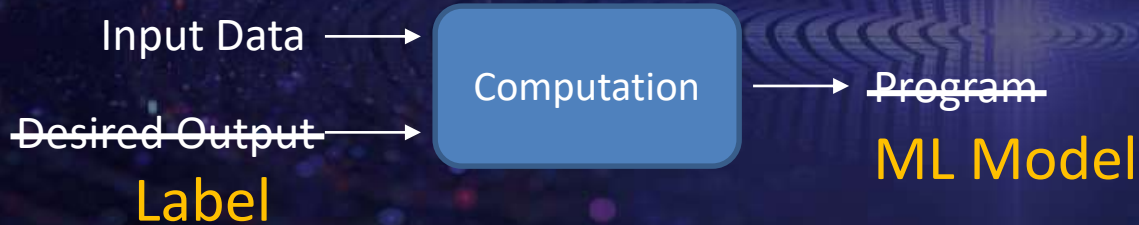
## Traditional Programming



## Machine Learning



"f"



# SOME CHALLENGES PERTINENT TO MACHINE LEARNING

Right to use

Bias in the data

Bias in data

selection

Right to know

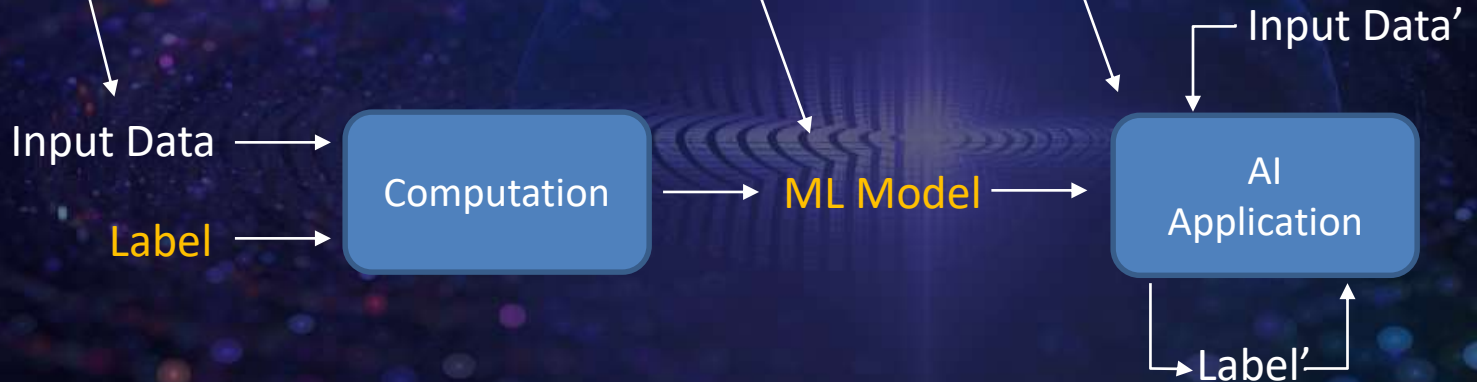
Explainability

Bias in the Model

Impact on the Use

- Precision

- Exception





# COMMON AI-RELATED ETHICAL AND SOCIETAL ISSUES



# RESPONSIBLE AI MANDATE



## Stewardship

As AI extensively relies on data and analytical models, they need to be protected to ensure data privacy, security and compliance



## Fairness

AI bears the risk of amplifying human biases, potentially resulting in unfair and unintended consequences



## Transparency

Success of AI adoption is directly linked to trust. It is imperative to be transparent about the use and decision of AI and the associated data supply chain.



## Accountability

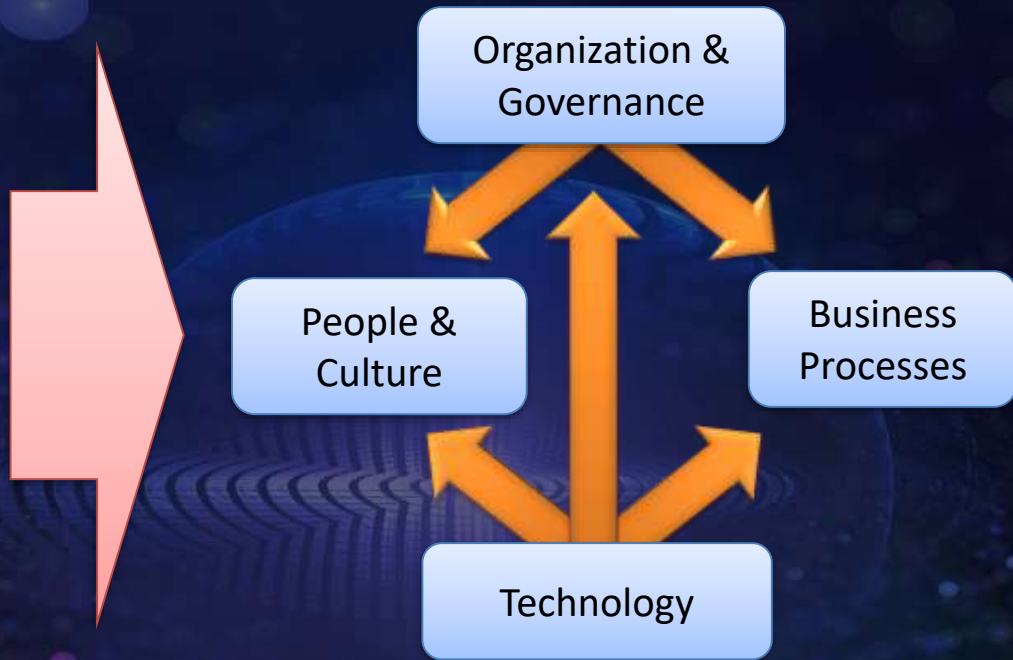
Given its novelty and risk associated with AI, organizations need to properly govern and self-regulate AI programs



## Agency

Embracing human + machine interaction through amplifying human's talents and ability, empowerment, and education.

# OPERATIONALIZING RESPONSIBLE AI MANDATE



# ORGANIZATION & GOVERNANCE

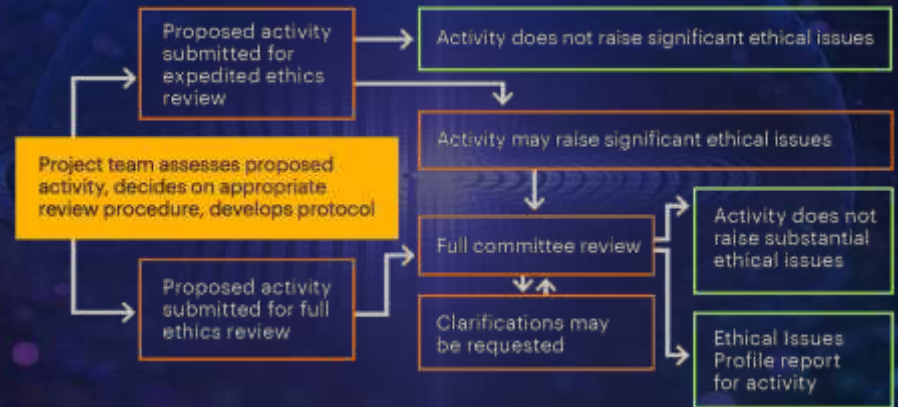


## Redesign and introduce new roles

- Start from Foundational Values and Guiding Principles
- Define the Role of Chief Data/AI Officer
- Create Multi-disciplinary Ethics Advisory Groups
- Measure: risks, liability, mitigation and lapses

## Define Scope, Authority and Process

- Scope: Collection, Sharing and Use
- Include: Repurposed and combination of data sets
- Consistence and transparent decision making
- Privacy and ethics-oriented risk and liability assessment
- Ongoing collaboration and mutual accountability
- Between internal partners as well as external



# PEOPLE AND CULTURE



## Educate

- Toward Ethics-Driven Organization
- Stewardship
- Diversity
- Accountability



## Engage

- Recognition of issues
- Empowerment and local decision making
- Escalation and issue resolution process



## Co-Create

- Agency
- Applications
- Processes
- Reskilling

**CULTURE**

Alignment

**CORE  
VALUES**  
>  
**accenture**

# Business Processes



Clear and Transparent Process is Key to Trust



## Governance and Compliance

- Governance Process
- Decision-making Process
- Data Ownership and Contract Management
- Case and Risk Management
- Asset (Data, Models, and Applications) Tracking
- Training Management



## System Dev & Runtime Mgmt

- Requirement: Privacy, Bias, Use
- Design: Potential Attack, Harm and Abuse
- Testing: Include Fairness and Guardrails
- Versioning: Include Data & Model
- Runtime: Tracking, Monitoring, and Shutdown



## Ethics Audit Sweep

- Data, Models, and Applications
- Resources and Clearance
- Application and Security Logs

# TECHNOLOGY



## Process Automation

- Case management
- Workflow Management
- Governance Tool
- Asset Tracking and Monitoring

## Training

## System Lifecycle Mgmt

## Point Tools

- Biases Awareness
- Trojan Horse Detection
- Model Explainer
- Model Drift Detection
- ...



Google What-if Visualization



Accenture Counterfactual Explanation Tool

# EMPLOYEES AT HIGH TRUST ORGANIZATIONS



have

**50%**

higher  
**productivity**



experience

**40%**

less  
**burnout**



have

**106%**

more  
**energy**  
at work



experience

**74%**

less  
**stress**



report

**29%**

higher  
**life satisfaction**



# TO LEARN MORE ON AI AND ETHICS

- Directory of AI Ethics: <https://algorithmwatch.org/en/project/ai-ethics-guidelines-global-inventory/>
- IEEE Global Initiative on Ethics of Autonomous and Intelligent Systems ([ethicsinaction.ieee.org](https://ethicsinaction.ieee.org))
- "Ethically Aligned Design: A vision for Prioritizing Human Well-being with Autonomous and Intelligent Systems (A/IS)" and the 15 associated standards for specific ethical aspects ([ieeexplore.ieee.org/document/8058187](https://ieeexplore.ieee.org/document/8058187))
- "The Role of Data Ethics in the Digital Age" ([www.accenture.com/us-en/insight-data-ethics](https://www.accenture.com/us-en/insight-data-ethics))
- "The Vestigial Heart" by Carme Torras, MIT Press 2018
- Santa Clara University's Markkula Center for Applied Ethics (<https://www.scu.edu/ethics/ethics-resources/ethical-decision-making/a-framework-for-ethical-decision-making>)
- "How to Design an Ethical Organization" <https://hbr.org/2019/05/how-to-design-an-ethical-organization>

# THANK YOU!



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