

A woman with dark hair, wearing a white lab coat, safety glasses, and blue nitrile gloves, is focused on her work. She is seated at a desk in a laboratory or industrial setting, with her hands on a computer keyboard. The background is slightly blurred, showing other lab equipment and a bright, clean environment. A large, semi-transparent red shape, resembling a stylized speech bubble or a drop, is overlaid on the right side of the image, framing the woman's head and shoulders. The text "Digitalising around IoT" and "Connecting for Good" is written in white, sans-serif font over the left side of the image.

Digitalising around IoT
Connecting for Good

Global trends



Urbanisation



Congestion



Pollution



Health



Global
competitiveness

Digitalisation is inevitable



New revenue
streams



Faster services
delivery

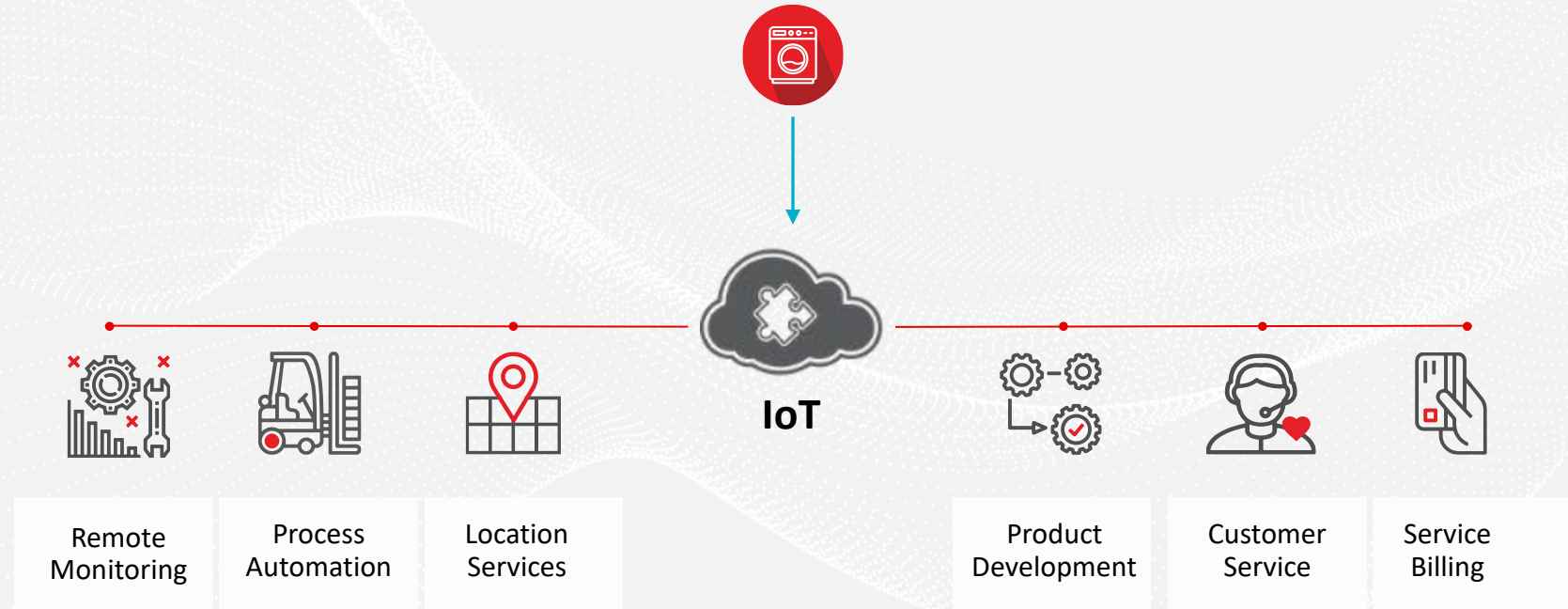


Greater efficiency



Better insight

At the centre of digitalisation is IoT



But digitalisation is a one way street

1

Process
re-engineering

2

Automation

3

Increased reliance
on a 3rd party eco-
system



Larger enterprises can manage the risk

Dumb metering



Utility

Process performance

Best case: **85%**

Worst case: **70%**

Smart metering



Utility

Telco

IT

Utility

Process performance

Best case: **100%**

Worst case: **0%**

The digitalisation challenge is in the mid-market

1

Need for
“end-to-end” solutions

2

Internal
developments have
limited success

3

Disproportionate
risk of failure



De-risking digitalisation



Simple

- Agile and fast to prove
- Use what works
- Buy it as service



Scalable

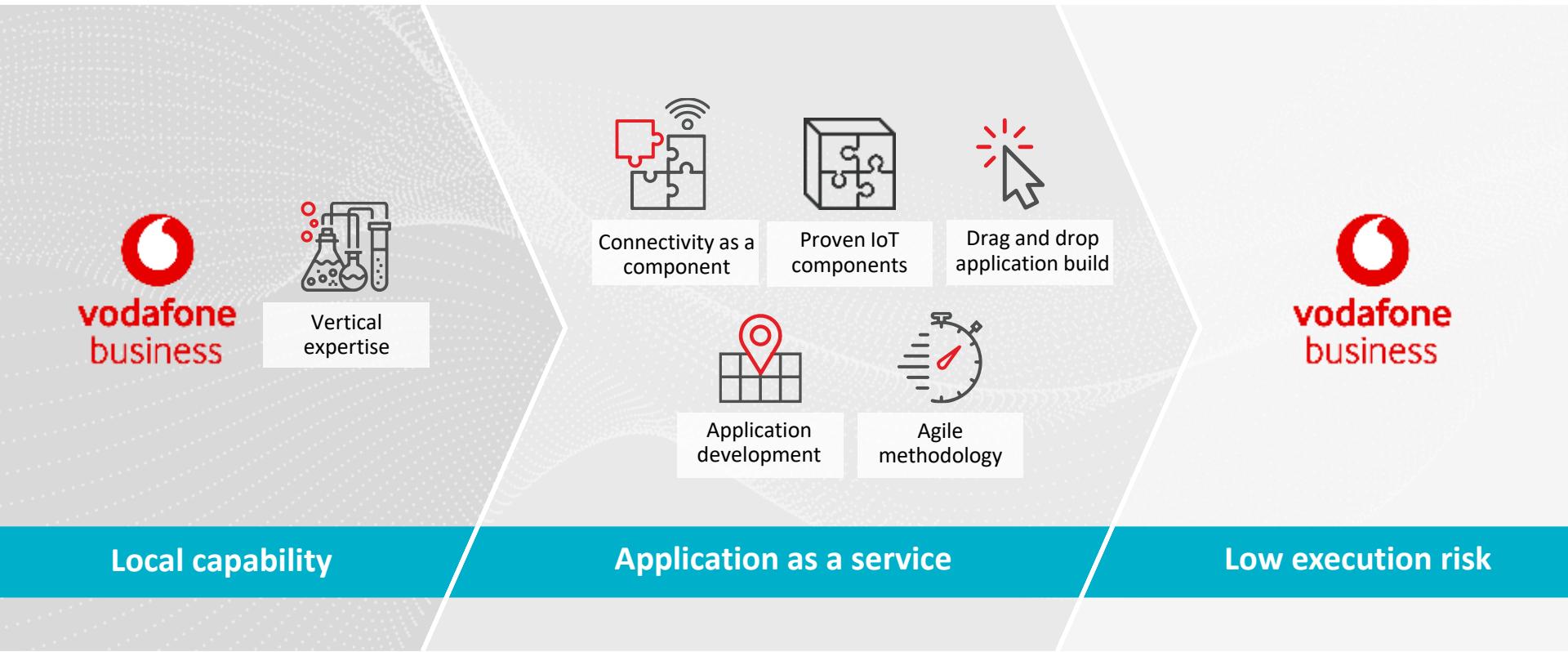
- Connectivity made easy
- Access to multiple markets
- Flexible infrastructure



Secure

- An eco-system of trust
- An eco-system with experience
- Low execution risk

Vodafone Business AppInvent – digital services accessible to all



What's the message

1

Digitalisation is a
change in direction
not a technology

2

The IoT eco-systems
exists to minimise
the risk of change

3

The benefits can be
disproportionally
higher than the risk



Vodafone Business - Connecting for Good

